

ESG on Business Valuation

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How ESG informs investment decisions?

Historical timeline of ESG

Since the launch of PRI in 2006, additional ESG laws and standards have been published, pushing ESG to enter mainstream finance practices.

2006

The United Nations' Principles for Responsible Investment (UNPRI) reporting framework is launched in April 2006.

2015

The Sustainable Development Goals (SDGs) are established by the United Nations General Assembly.

2018

The Intergovernmental Panel of Climate Change (IPCC), releases its Special Report on Climate Change the impacts of global warming.

2021

The Sustainable Finance Disclosure Regulation (SFDR) covering market participants within the European Union is launched in March 2021. The legislation aims to promote ESG value.

Type of Investment Spectrum

Traditional Investment	Responsible Investment	Sustainable Investment	Impact Investment (Return First)	Impact Investment (Impact First)	Venture Philanthropy	Traditional Philanthropy
Financial return only	Financial return prioritised	Financial return focused on long-term value creation	Social return & adequate financial market rate	Social return & sub- market financial return	Social return prioritised	Social return only

Investment Focus

Limited or no ESG incorporation	ESG incorporation to meet investor requirements & ESG regulations	ESG incorporation to create long- term value by mitigating risks and identifying growth opportunities	Investment designed to have measurable social & environmental impacts	Investment designed to have meaningful social & environmental impacts	Venture investment focused on addressing societal issues	Grants focused on addressing societal issues	
ESG Potential Area Development							_

Over the past 10-15 years, we have witnessed the emergence of new and innovative approaches to investment that seek to balance financial and social returns.

Traditional philanthropists and donors rely more and more on innovative financing schemes to leverage investment finance alongside more traditional development assistance.



Source: Public Information, PwC Analysis

How to assess **ESG** factors in investment process?

Various organisations around the world has enabled companies to understand and report on their impacts on the economy, environment and people in a comparable and reliable way.

The numerous frameworks, standards, indices and ratings are built to tackle different problems throughout the sustainability landscape.



Sustainability **Frameworks**



Sustainability **Standards**





Sustainability Indices

Type of Sustainability Standards and Organization

Sustainability Frameworks

- Provides the **baseline metrics** to further demonstrate current environmental impact.
- Used to showcase commitment to ESG and Sustainability.
- Allows to define and formulate the metrics to track current ESG progress

Sustainability Standards

- Provides internal monitoring to external communication toward the stakeholders.
- Provides transparency as a response from the government and society toward factors that ieopardize social structure.

Sustainability Ratings

- Provides stock-specific / fund-specific information on **ESG performance** / risk management.
- Used to monitor specific equities and funds.
- Used to construct ESG indices.

Sustainability Indices

- Provides information to investors on the relative performance of the companies in the index related to ESG.
- Forms a high-level basis for stock inclusion into the investable universe.

Example of Organization











































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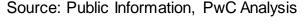














How does ESG impact valuations?

Good ESG practices positively impact company's valuation and performance, both through the:

Impacts may be the avoidance of value destruction (in the absence of taking action) or value creation.

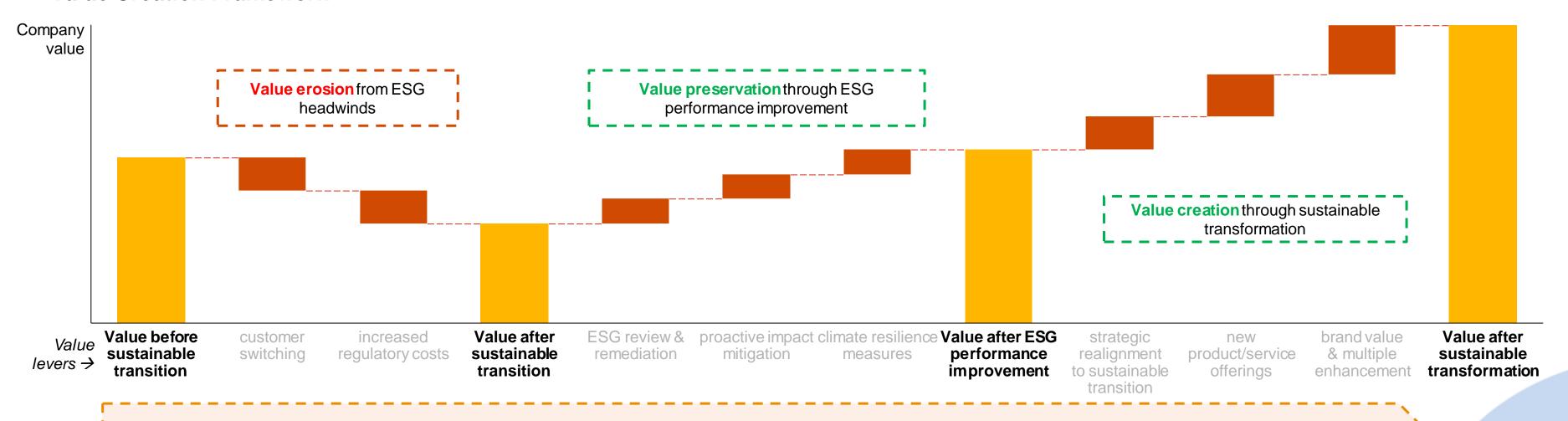


Systematic risk inputs

e.g. lower cost of capital, higher valuation multiples



Value Creation Framework



In the short term protection against value erosion is key, in the long term ESG can be a source of value creation



ESG Aspects on Valuation Approach

There is no specific valuation approach or methodology for ESG, however we could take into account ESG-related risks and opportunities through adjustment on the current valuation approach

Steps to Incorporate using Market Approach:

- Identify and assess relevant ESG criteria for the comparable companies and industries
- Assess the performances of the subject company for such criteria
- Calibrate the market inputs to the subject entity



Careful Consideration

Scoring would be judgemental (relies on practitioners, causing different scorings to different ESG factors and practices by companies)



Incorporation into the Discount Rate:



Adjustments to Beta & Alpha
Poor (Good) ESG → Higher (Lower) risk
profile → Higher (Lower) discount rate



Careful Consideration

- Challenging to determine adjustment magnitude to be applied
- Risk of double counting the risk of poor ESG practices that have been incorporated by the market

Incorporation into the Cash Flow:



Adjustments to Growth Rate Adheres to ESG → Positive impa

Adheres to ESG → Positive impact on long-term growth rate



Adjustments to Cash Flow

Adjustments to revenue, operating costs, margin, capital expenditure, book value and impairment, terminal value, etc.



ESG Demands of Key Stakeholders

Identify those ESG elements most critical to the company's success and financially model and value these. This approach is the most meaningful, but can be time intensive

Customer

- F
- Cash flow scenarios: find out what ESG issues are most material to your customers, then consider price elasticity to estimate potential changes in demand or discounted/premium pricing.
- **Terminal value:** the long term prospects for customers consider whether they will move to greener substitute products or services that emerge, therefore terminal value beyond the explicit forecast period.



Employee

 Cash flow scenarios: find out what ESG issues are most material to your employees. Consider the extent to which this has a meaningful impact on employee retention and talent recruitment, as this will drive cash flow.

Investors

- **Debt holders (cost of debt):** potential of *greenium* (green premium) to access capital if your company is perceived as working to a more sustainable objective.
- Equity (cost of equity): More opportunity to attract investors from the increasing numbers of green funds.
 Though evidence of this impact is still nascent, we expect this to grow stronger as ESG headwinds build up and more evidence is gathered.





Regulator and Supply Chain

• Cash flow scenarios: compare forecast emissions against forecast energy prices, capturing expected changes in carbon taxes for example.



Case Study: Discount Rate Adjustment

Suzano Pulp and Paper Brazil S.A

Background

Suzano Pulp and Paprt Brazil S.A. is a forestry-based Brazilian company and the world's second largest producer of eucalyptus pulp in the world. In 2016, the company issued a USD 500 million green bond

Green Bonds: proceeds would be allocated to finance eligible green projects investments in Brazil



Sustainable Forestry



Conservation



Water Management



Energy Efficiency



Renewable Energy

Green Bonds vs Conventional Bond Expected Return

Suzano's Green Bond Yield

Cost of Debt at Issuance: 5.65%

Tenor: 10-year bullet bond

Coupon Rate: 5.75% per annum

Conventional Brazilian Bond Yield

Example Bond 1: 8.96%

Tenor: 7 years

Coupon Rate: 6.85% per annum

Example Bond 2 : 6.82%

Tenor: 100 years

Coupon Rate: 7% per annum

Impact to Discount Rate



High-ESG rated companies that comply with corporate governance standards is known to experience lower default risk



Greenium (Green Premium):
As positive value is assigned to
the green promise, investors
are willing to accept lower
yield investment.



Hence, high-ESG rated company have the potential to have lower discount rate

Case Study: Cash Flow Adjustment

Chemical Specialist Company

Background

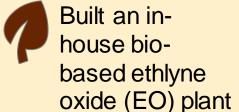
'Company A' is one of the world's leading suppliers of specialty chemicals based on renewable raw materials. Two thirds of the company's raw materials come from natural sources, and 94% of the company's products offer a known sustainability benefit in use

Company A is well positioned to participate in the transition towards a sustainable economy as:

- Aging population Increased demand for health and well-being products
- Movement towards biodegradable or bio-derived plastics
- Customer sensitivity to 'green' issues
- Demand for greater crop protection and yield enhancements

Company A Research & Development towards ESG

Action taken..



More sustainable
bio-based
surfactants
replaces synthetic
EO

As a result...



High barriers to entry, customer loyalty



Strong pricing power, premium prices



Reduction in transportation cost

Impact to Cashflow



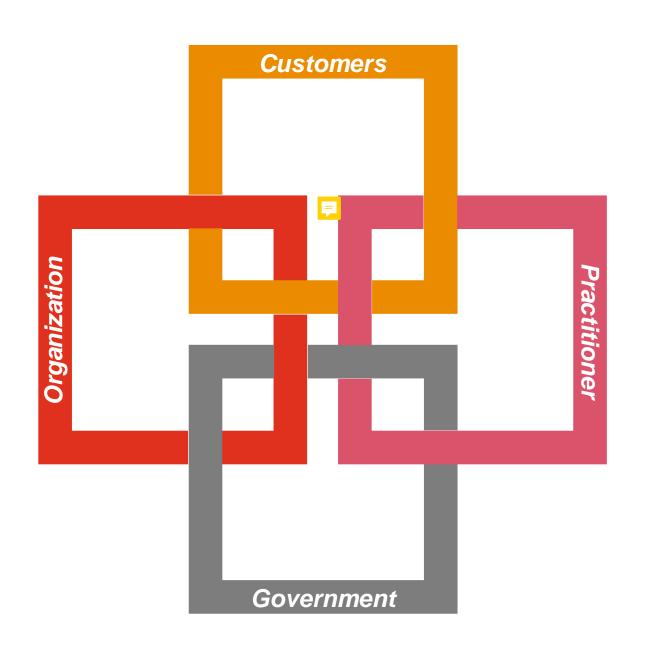
Example of financial impact as a result of ESG implementation:

Volume	+0%
Price	+2%
Incremental Organic Growth	+2%
Contribution to Group Organic Growth	+0.3%
Est. Cost of goods sold savings	~£4 m
EBIT	+1%



Future of ESG Valuation

Current ESG development is still on the early stage, which only considered as a minimum requirement. However, ESG aspects might drives the valuation or investment decision as the determining factors in the future



■ Valuation Practice Customers

- Corporate management understand that **ESG implementation** (especially in reporting) will possibly **ease their financial cost** and **expand to the potential sustainable market**
 - Investors already **consider ESG factors to their assessment** (e.g. ESG due diligence) to ensure the **sustainability of their investment** to ensure their long-term portfolio performance

Valuation Practitioner

- Valuation practitioner need to **start consider how to implement ESG to the valuation practice**, as their stakeholders already incorporate ESG on their investment decision
- Collaboration with other expert or practitioner in the ESG field will enhance the development of ESG implementation in the valuation sector

Independent/ Self-regulatory Organization

Further discussion and socialisation about **framework or guideline of ESG valuation** will encourage the practitioner to adopt and implement ESG factors into valuation

Government

Further development and implementation of ESG-matters regulation and roadmap (e.g. carbon taxation, forestry) as one of the main consideration for all stakeholders towards sustainable finance





Thank you

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List of ESG factors





Environmental

- Energy efficiencies;
- Carbon footprints;
- Greenhouse gas emissions;
- Deforestation;
- Biodiversity;
- Climate change;
- Waste management;
- Water utilisation.

e.g. FedEx converts 20% of its fleet to electric/hybrid engines → lower fuel costs

S



Social

- Labour standards;
- Wages and benefits;
- Workplace and board diversity;
- Human rights;
- Talent management;
- Privacy and data protection;
- Health and safety.

e.g. Poor labour conditions and health & safety issues → Extra costs for compensation or lower product sales

G



Governance

- Corporate board composition and structure;
- Strategic sustainability oversight and compliance;
- Executive compensation;
- Political contributions and lobbying;
- Bribery and corruption.

e.g. Google's unethical business practices → Higher taxes imposed by the European Commission



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Potential Environment Impacts on Valuation: Consumer and Industrial Products and Services Industry



- Revenue opportunities from energy efficiency to reduce environmental impact
- Development of products that comply with legislation and reduce costs
- Water scarcity may impact operations, lead to supply disruption and cause reputational risk, thus risking potential loss in sales volume



Operating Costs

- Increase in energy efficiency could decrease operating costs
- Increase in carbon price could increase operating costs
- Investment in supply chains could lead to increased operating costs to ensure sustainable supply chains, by sourcing products in a secure manner

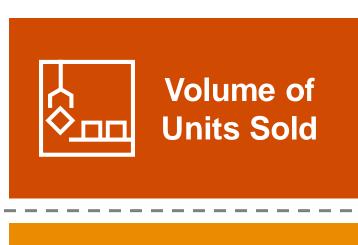


Investment into more production facilities

- Investment in environmental technology to make produce more fuel efficient
- Engagement in R&D costs to reformulate products that suit consumers' increased health awareness

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Potential Environment Impacts on Valuation: Technology, Media, and Telecommunications Industry



- Revenue opportunity by offering digital products that enhance efficiency/productivity
- Opportunity to reduce customers' carbon footprints
- Revenue opportunity by offering centralised computing power through improved resource utilisation and carbon footprint for customers



Operating Costs

- Pegulation on emissions could increase waste management costs
- Cost savings from reducing waste to landfill
- Reduced operation costs as digital replacing print makes the sector less resource intensive
- Data centres are large consumers of energy, thus would be affected by higher carbon price



Investment in a digital platform

Investment in water supply and treatment necessary for manufacturing



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Potential Environment Impacts on Valuation: Energy, Utilities, and Resources Industry



Demand for products that increase efficiency

License to operate assets influenced by impact on the environment

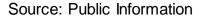
- Risks of stranded assets or carbon pricing could affect ability to generate revenue
- Customers' energy efficient targets may reduce demand



- Improving energy & water efficiency will reduce energy & water bills; reducing energy consumption will also limit the negative impact of any future carbon pricing
- Possible cost of assets clean-up, financial penalties, and provisions for site rehabilitation
- Cost of water may increase in areas of water scarcity



- Investment in projects to help reduce water consumption and effluent
- Risk of stranded assets may impact capital investment decisions



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Potential Environment Impacts on Valuation: *Financial Services*



- Recruiting and retaining talented employees can drive volumes and returns
- Demand for innovative products in health insurance
- Loss of key workers could impact market share and profitability
- Demand for innovative products for ageing populations



- Establishing a good reputation as an employer will attract talent to the firm and reduce the cost of employee recruitment and retention
- Risk of natural catastrophe insurance resulting in losses to the company
- Risk that longevity risk has not been priced appropriately resulting in losses



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Example of ESG Indices (Indonesia)



Source: CFA Institute



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Green Bonds Definition

Green Bond

Any type of bond instruments where the proceeds or an equivalent amount will be exclusively applied to finance or re-finance, in part or in full, new and/or existing eligible Green Projects and which are aligned with the four core components of the GBP.

Four core components for alignment with the GBP includes:

Use of Proceeds

Proceeds only used for eligible green projects (such as renewable energy, energy efficiency, pollution prevention and control, clean transportation, amongst others).

2

Process for Project Evaluation and Selection

Environmental sustainability objectives of eligible Green projects, process by which the issuer determines how the project fits with eligible Green projects and complementary information through which the issuer identifies and manages perceived social and environmental risks of the projects.

Management of Proceeds

The amount equal to the net proceeds of the Green Bond should be credited to a sub-account, moved to a sub-portfolio and attested by the issuer.

4

Reporting

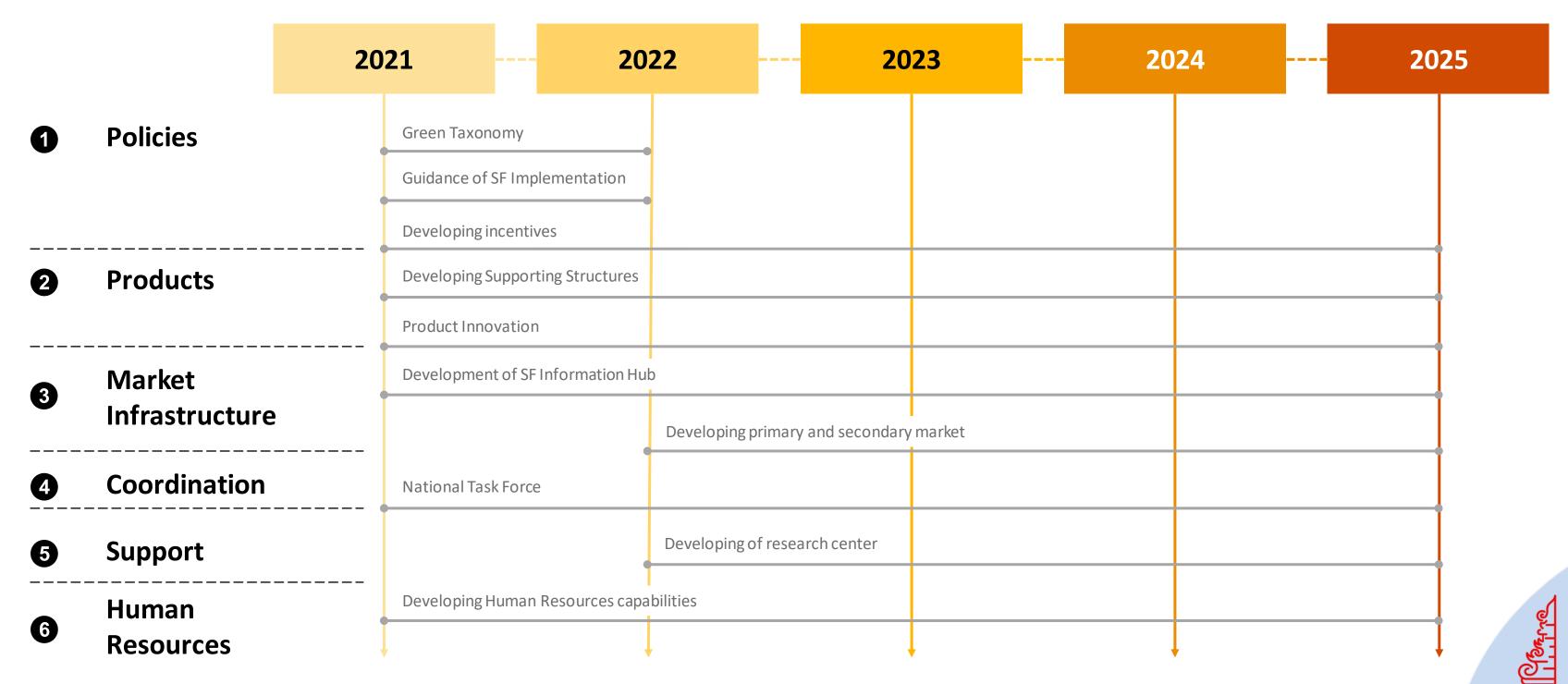
Readily available up to date information on the use of proceeds must be made and kept and renewed annually until full allocation.

Source: ICMA- Green Bond Principles



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Sustainable Finance ("SF") Roadmap by OJK



Source: Sustainable Finance Roadmap Phase II (2021 -2025), Otoritas Jasa Keuangan (OJK), CFA Institute

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Indonesia's Net Zero Carbon Roadmap (Ministry of Energy and Mineral Resources)

2021: Perpres EBT, Perpres Retirement Coal, cofiring PLTU, CCT, Konversi PLTD ke gas & EBT

2022: UU EBT, Kompor listrik 2 juta RT/y

2024: Interkoneksi, smart grid & smart meter

2025: EBT 23% didominasi PLTS

- Rasio Elektrifikasi 100%,
- · Listrik 1.217 kWh/kapita,
- · Pumped storage mulai COD
- · Penurunan emisi 198 Juta ton CO2.

2031: Retirement PLTU tahap pertama sub-critical, interkoneksi antar pulau mulai COD

- Tidak ada PLTD lagi
- · Mulai pemanfaatan Hidrogen untuk listrik
- · Penggunaan Baterai semakin besar

2035: EBT 57% dominasi PLTS, Hidro, panas bumi

- · Listrik 2.085 kWh/kapita,
- Penurunan emisi 475 Juta ton CO2.

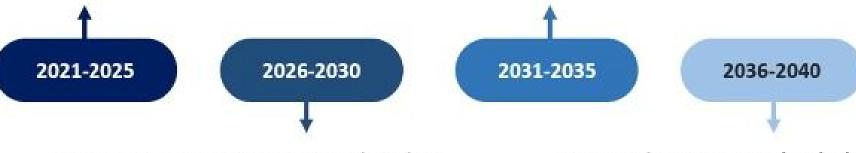
2048: PLTAL skala besar mulai COD

2049: PLTN pertama mulai COD

2041-2050

2050: EBT 93% didominasi PLTS, Hidro dan Bioenergi

- Penurunan penjualan mobil konvensional,
- · Listrik 4.299 kWh/kapita,
- Penurunan emisi 956 Juta ton CO2.



2027: Penurunan impor LPG secara bertahap

2030: EBT 26,5% didominasi Hidro, Panas Bumi dan PLTS

- Tidak ada penambahan PLT fosil pasca 2030
- · EV 2 jt mobil dan 13 juta motor
- BBG 300 rb
- · Jargas untuk 10 juta rumah,
- Pemanfaatan DME
- Listrik 1.548 kWh/kapita,
- Penurunan emisi 314 Juta ton CO2.

2036: Retirement PLTU tahap kedua subcritical, critical, & sebagian super critical

2040: EBT 66% dominasi PLTS, Hidro & Bioenergi

- Penurunan penjualan motor konvensional
- Lampu LED 70%
- Listrik 2.847 kWh/kapita,
- Penurunan emisi 796 Juta ton CO2.

2051: Pemanfaatan Hidrogen semakin masif

2051-2060

2054: Sisa PLTGU < 1 GW

2057: Sisa PLTU < 1 GW

2060: EBT 100%, dominasi PLTS, Hidro dan

Angin

- Seluruh motor berbasis listrik,
- Kompor listrik 52 jt RT,
- Jargas 23 jt SR,
- Listrik 5.308 kWh/kapita,
- Penurunan emisi 1.526 Juta ton CO2.

